

EXHIBIT C

Downtown Austin Alliance
Explanation of Excess Operational Reserves

Category	SAP Ordinance 20240718-014		Estimated Carryforward		Carryforward%	Explanation
	Funding	% Total	Amount	% Category	Total Funding	
PSE: Cleanliness, Safety	\$ 7,626,295	48%	\$ 393,140	5%	2.47%	
Block by Block			\$ 245,600	3%	1.55%	Vendor has been unable to staff the number of hours outlined in the contract.
APD OT			\$ 120,500	2%	0.76%	Unable to fill all of the available shifts per our MOU with APD
Personnel & Other			\$ 27,040	0%	0.17%	* Explanation below
PSE: Homelessness	\$ 794,905	5%	\$ 13,299	5%	0.08%	
Personnel & Other			\$ 13,299	2%	0.08%	* Explanation below
Built Environment	\$ 586,394	4%	\$ 48,914	4%	0.31%	
Consultant - Red River - East Sixth Group			\$ 12,500	2%	0.08%	We were able to complete a portion of the work that was budgeted for consultant services internally rather than hiring a consultant, resuting in cost savings.
Personnel & Other			\$ 36,414	6%	0.23%	* Explanation below
Mobility	\$ 597,514	4%	\$ 21,251	4%	0.13%	
Personnel & Other			\$ 21,251	4%	0.13%	* Explanation below
Research	\$ 520,668	3%	\$ 24,250	3%	0.15%	
Personnel & Other			\$ 24,250	5%	0.15%	* Explanation below
Active Urbanism	\$ 1,734,469	11%	\$ 46,350	11%	0.29%	
Personnel & Other			\$ 46,350	3%	0.29%	* Explanation below
Promotion / Communication	\$ 1,779,744	11%	\$ 45,726	11%	0.29%	
Personnel & Other			\$ 45,726	3%	0.29%	* Explanation below
Admin	\$ 2,254,592	14%	\$ 125,450	14%	0.79%	
Personnel & Other			\$ 125,450	6%	0.79%	* Explanation below
TOTAL	\$ 15,894,581	100%	\$ 718,380	100%	5%	

SAP Quarterly Invoice allocation

\$	4,018,645.00	1Q + Brush Sq	5/1/2024
\$	3,958,645.00	2Q	8/1/2024
\$	3,958,645.00	3Q	11/1/2024
\$	3,958,645.00	4Q	2/1/2025
\$	15,894,580.00		

* Personnel costs are below budget due to lack of success in filling open positions. Other overhead costs, such as rent, have been less costly than anticipated. Via the nature of our overhead allocation, all categories are underspent in these areas.